



丝路基金
Silk Road Fund

SUSTAINABILITY REPORT



December 2025

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Message from Chairwoman

In recent years, the sustainable investment practice of Silk Road Fund has entered a new, deepening phase across the board. Guided by the principles of "high standards, people-centered benefits, and sustainability", we focus on "green, inclusive, and resilient" development. Through practical collaboration, we have strengthened the consensus on sustainability with our partners, while continuously refining our investment strategies and enhancing the quality and efficiency of our portfolio. Embracing openness, we work closely with partners worldwide to jointly seize and share opportunities presented under the Belt and Road Initiative (BRI). We hope to add enduring green momentum to the high-quality development of the BRI cooperation.

Sustainable development stands as a valued common ground within the international community. We have sponsored a number of forums, from a seminar in celebration of our 10-year anniversary to a workshop on climate finance, where we shared in-depth views with our partners, including multilateral organizations, sovereign wealth funds, financial and investment institutions, and industry leaders. Our joint efforts have borne fruits with more than ten co-investment platforms signed and launched in succession, mobilizing additional capital to support sustainable growth in emerging markets.

Furthermore, the Capacity-building Alliance for Sustainable Investment (CASI) we co-founded has grown into an influential international coalition of nearly 70 member institutions. This dynamic platform provides training and support on sustainable finance standards, products, and project development for emerging markets and developing economies.



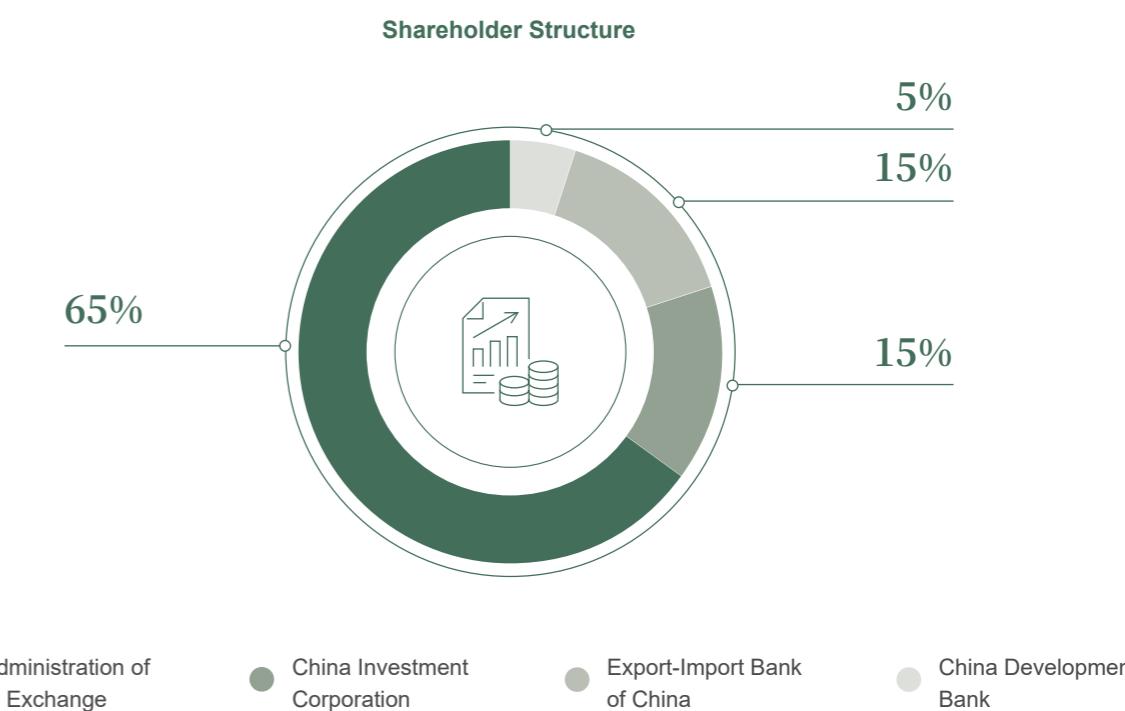
ZHU Jun

Chairwoman of Silk Road Fund

About Silk Road Fund

Silk Road Fund Co., Ltd. ("SRF", the "Company", or "we/us") is a medium to long term investment fund established in Beijing under the Company Law of the People's Republic of China. The Company has a total capital of US\$40 billion and RMB 180 billion, contributed by the State Administration of Foreign Exchange (65%), China Investment Corporation (15%), China Development Bank (5%) and Export-Import Bank of China (15%), respectively.

Following the philosophy of openness, inclusiveness and mutual benefit, we make investment decisions based on market principles, international practices and professional standards. Focusing on equity investment, we also tap a variety of investment and financing instruments in supporting the Belt and Road Initiative (BRI) projects. Our investments span a wide range of sectors, including infrastructure, energy and resources, industrial and financial cooperation, and aim to ensure financial sustainability and achieve reasonable returns in the medium to long term. Focusing on high-standard cooperation, people's livelihoods and sustainability, we are dedicated to high quality development of the BRI and realizing the Global Development Initiative, so as to contribute Chinese wisdom to achieving the United Nations Sustainable Development Goals (UN SDGs).



Sustainability Highlights



70+

Countries and Regions



127

Investments



\$27.6B

Committed Capital



We expanded our sustainable assets under management (AUM) to approximately

\$4.77B

Among this total

\$2.88B

of Green Assets

+\$390M

compared to last year

\$1.89B

of Social Impact Assets

+\$430M

compared to last year



Our clean energy portfolio in Belt and Road countries and regions can generate avoided emissions of approximately

5,400,000 tCO₂e annually, of which 440,000 tCO₂e are
attributable to SRF investments.

Alignment with SDGs

Our investment projects span clean energy, green manufacturing, low-carbon transportation, digital infrastructure, public health, education, healthcare, and agriculture, supporting realization of UN SDGs.



Zhongwei, Ningxia Hui Autonomous Region

Sustainability Journey

2019

- A founding signatory to GIP for the BRI



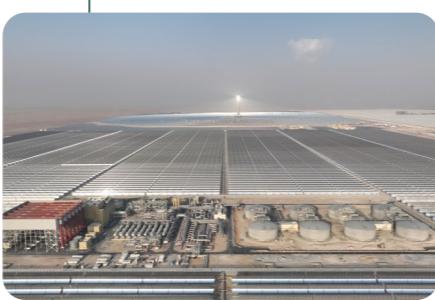
2022

- Established the Sustainable Investment Committee (SIC)
- Issued the *Sustainable Investment Policy*



2023

- Established the *Investment Exclusion List*



- Joined International Capital Market Association (ICMA)
- Entered into a framework agreement with Hong Kong Monetary Authority (HKMA) on a Belt and Road joint investment platform
- Co-founded Capacity-building Alliance of Sustainable Investment (CASI)

- Held a sustainable investment seminar

- Launched Sustainability Data Management Platform

2024

- Signed a Memorandum of Understanding on sustainable investment cooperation with Global Green Growth Institute (GGGI)



- Completed the first inventory of GHG emission and assessment of the potential for voluntary emissions reductions

- Held a seminar themed "Silk Road Fund 10 Years: Opportunities and Challenges"

- Issued the first Sustainability Report
- BNR HK Flagship Impact Fund went into operation



2025

Conducted climate mitigation and adaptation case studies

Held a workshop on climate finance



A faint, traditional Chinese landscape painting serves as the background for the page. It depicts misty, layered mountains in the background, with a small, dark boat on a winding river in the foreground. The overall atmosphere is serene and classic.

Governance

01

Strategy and Vision



Core Values

Openness

We are open to working together with domestic and foreign partners in making diverse high-quality investments under BRI. Joining hands, we can build the Belt and Road into a road of openness and cooperation.



Inclusiveness

Pursuing extensive consultation, joint contribution and shared benefits, we strive for shared development and prosperity by tapping comparative advantages of the Fund and its partners. By pooling our strength, we can build the Belt and Road into a road of friendship and win-win development.

Integrity

We undertake all investment activities in compliance with the laws, rules and regulations, and in line with internationally accepted standards. Honoring integrity, we can build a Clean Silk Road.

Green

Green and sustainable development is an integral part of our investment philosophy and practices. By expanding cooperation in sustainable investment, we can build a Green Silk Road.

Sustainable Development Strategy

Silk Road Fund upholds the principle of responsible investment, placing sustainability at the core of our strategy. By actively scaling up sustainable investments and fostering consensus on sustainable development, we are committed to advancing high-quality Belt and Road cooperation, and contributing to the UN SDGs.

To implement the sustainable development strategy, the Company has established the Sustainable Investment Committee (SIC) in 2022 to coordinate the development of its sustainable investment framework, ensuring that sustainable investment principles are integrated into the entire process of investment decision-making and operational management. Under the guidance of SIC, the Company has issued its Sustainable Investment Policy, and formulated the Investment Exclusion List. It also established a dedicated sustainability section on its official website, regularly publishes its Sustainability Reports, and developed a digital management system for sustainable investment. These multi-faceted measures have advanced the depth and effectiveness of the Company's sustainable investment initiatives.

SRF embraces investment philosophies that value small yet smart projects, social welfare, sustainability, and positive impact. Therefore, we continue to increase investments in healthcare, education and training, consumption, and ecological agriculture. We also actively build international partnerships for sustainable investment, and deepen our engagement in global dialogue and action on climate change and other challenges. All these endeavors helped improve the performance of our sustainable investment, making meaningful contributions to global sustainable development.

Corporate Governance

Committed to becoming a more vibrant, resilient, and competitive international investment institution, SRF has further improved its governance structure and market-oriented operating mechanism, enhancing its management capabilities.

SRF has completed the legal and regulatory procedures for its capital increase, following President Xi Jinping's announcement at the third Belt and Road Forum for International Cooperation. The Company's updated *Articles of Association* now reflect a registered capital of US\$40 billion and RMB 180 billion.

Board of Directors (BOD)

- The BOD performs its duties in accordance with pertinent laws, regulations and the *Articles of Association*. It consists of eleven members including one chairperson, who shall be nominated by the shareholders holding no less than 50% of the total equity and be appointed by the BOD.

There are currently

7
male directors

4
female directors

Management

- The management conducts daily operations in accordance with the *Articles of Association* as delegated by the BOD, and reports to the BOD.

Sustainable Investment Management

Sustainable Investment Committee (SIC)

The SIC consists of seven members, including directors, SRF executives, and external experts. It steers the Company's sustainable investment initiatives and capacity building. Since its establishment in 2022, the SIC has convened multiple meetings to review the Company's progress and performance in sustainable investment initiatives, and to provide guidance for future agenda. In addition, the SIC has organized two international seminars, bringing together domestic and international institutions to have themed discussions and share best practices on sustainable investment, climate mitigation and adaptation financing.

Sustainability Working Group (SWG)

Led by the Risk Management Department, the SWG coordinates relevant departments across the front, middle and back offices, and builds the Company's core capabilities in sustainable investment. The SWG has made groundbreaking achievements in international cooperation, sustainability disclosure, system development, risk management, and research and knowledge exchange.

Since 2024

Sustainability-related work plans

21 items

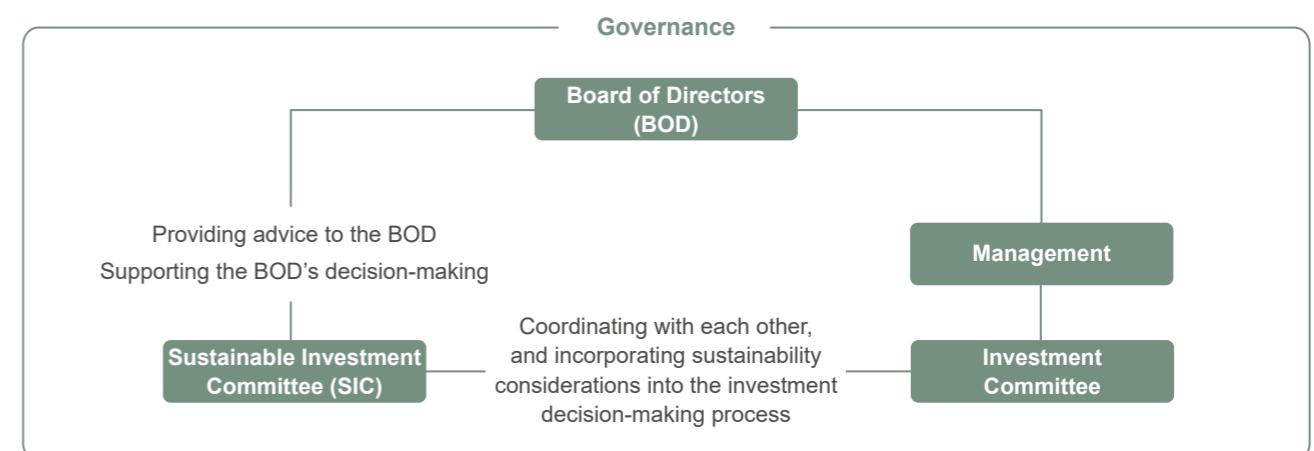
Sustainability-related research reports

25 items



Governor Pan Gongsheng of the People's Bank of China delivering the keynote speech at the "Silk Road Fund 10 Years" seminar

Sustainable investment management structure



Execution

Implement the Company's sustainable investment initiatives

Sustainability Working Group (SWG)

Coordinate relevant front, middle and back office departments

Risk Management



Drawing upon the proven experience from international peers and integrating it with our own practices, Silk Road Fund has established a sound risk management culture and system tailored to our positioning, development goals, and business profile. The risk prevention and control mechanism is integrated into the whole investment process and all aspects of our business, and is reflected in the duties and responsibilities of each department.

Management structure

Risk Management Committee

- Provides comprehensive guidance for risk management of the Company
- Sets the objectives, strategies and policy framework for risk management
- Reviews and decides on risk-related matters

Risk Management Department

- Responsible for day-to-day risk management work

Policies

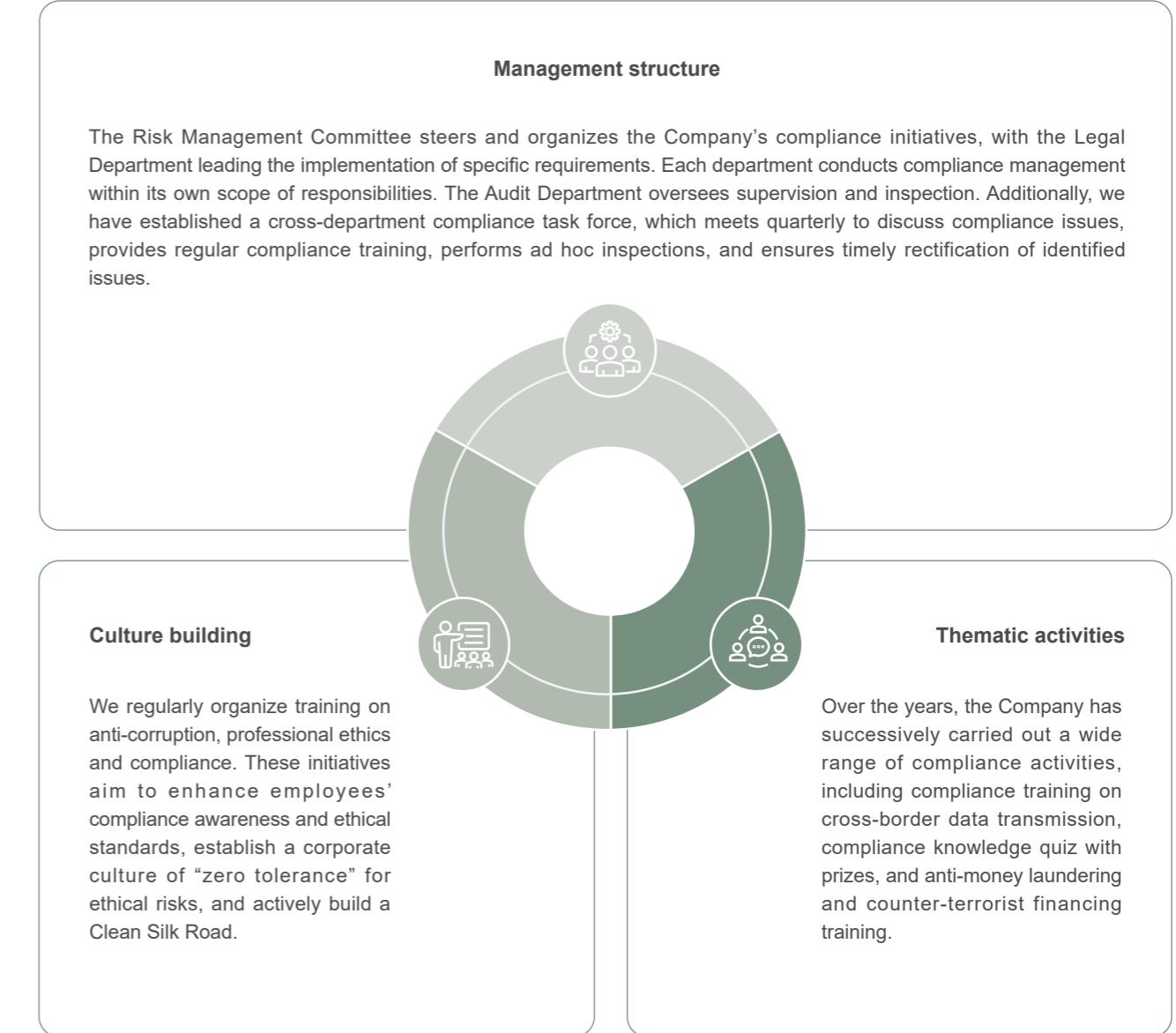
- Guided by the *Risk Management Guidelines*, and supported by specialized regulations such as *Investment Management Measures* and *Valuation Management Measures*

Management measures

- Comprehensive risk assessment, management, and response mechanisms
- Holistic due diligence focusing on key risks, integrating down-side protections
- Quantitative risk assessment and dynamic monitoring
- Building a risk management toolkit

Compliance Management

Compliance is the cornerstone of our sound and sustainable development. We have established and continuously strengthened a robust compliance system, including comprehensive policies on anti-commercial bribery, prevention of insider trading, anti-money laundering and counter-terrorist financing. These efforts aim to foster a culture of integrity and honesty, ensuring that our investment operations and business activities align with both international and domestic regulatory requirements, industry standards, ethical norms, and Employee Code of Conduct.

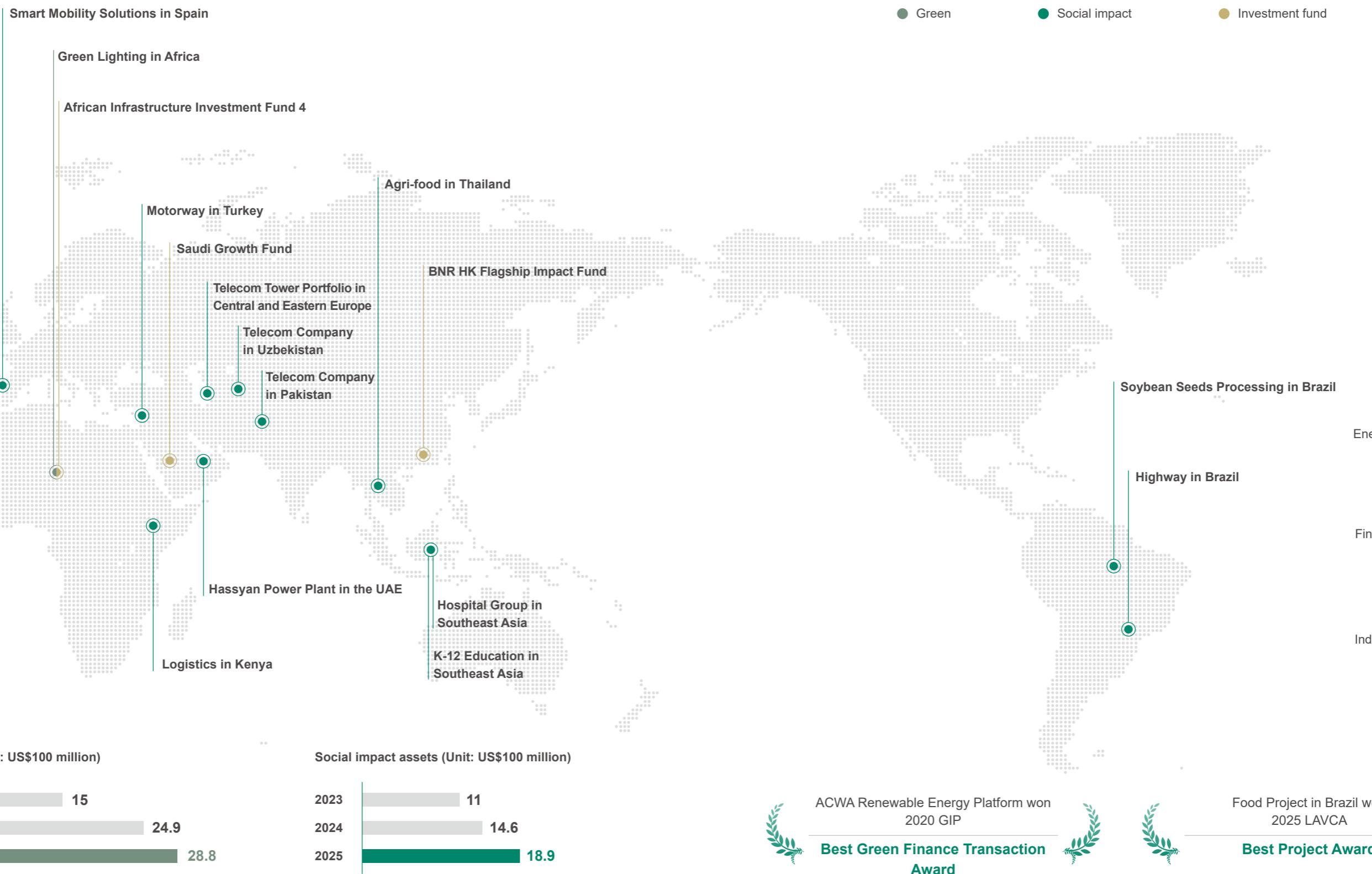


A traditional Chinese ink wash painting of a landscape. In the foreground, a small, dark boat with a single mast and a single occupant is on the left. In the middle ground, a large, craggy rock formation rises from the water. The background is filled with layers of misty, craggy mountains, creating a sense of depth and atmosphere.

Investments

02

Sustainable Investment Footprint



Sustainable Investment Policy

Integrating quality, efficiency, and compliance requirements, we have established and refined our sustainable investment policy framework. We persistently optimize management mechanisms across the entire investment lifecycle, and actively explore new management tools, enabling our sustainable investments to thrive through disciplined innovation.

Sustainable Investment Policy

The *Sustainable Investment Policy* outlines the priorities and direction of our sustainable investment work, structured around five core pillars: Mission and Vision, Commitment and Actions, Roles and Responsibilities, Performance and Incentives, and Scope and Limitations. As a guiding document, it underscores the Company's commitment to its role as a responsible investor.

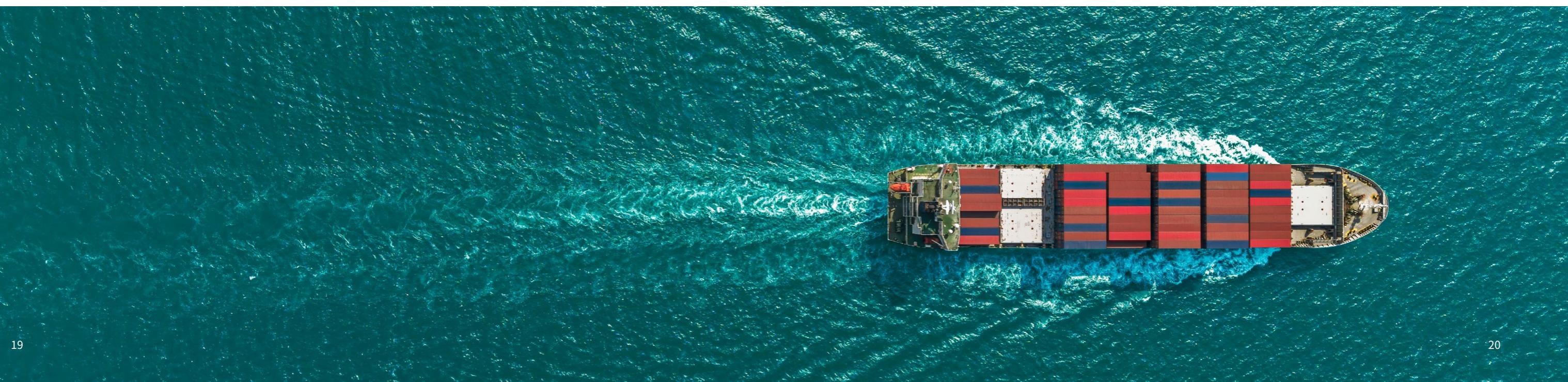
One of the founding signatories of the *Green Investment Principles (GIP)* for the BRI

Investment Exclusion List

The *Investment Exclusion List* is formulated for project selection, aiming to mitigate ESG risks for our investments and assist in the negotiation of ESG clauses. This list ensures that our investments will not include projects that violate international conventions, such as the *Stockholm Convention*, the *Basel Convention*, and conventions related to the protection of endangered wildlife.

* For more information about our *Sustainable Investment Policy*, please visit the "Sustainable Development - Sustainable Investment Policy" section on the Silk Road Fund's official website.

Sustainability Considerations Integrated Throughout the Investment Process



Sustainable Investment Strategies

Energy Transition and Digital Infrastructure

Energy and infrastructure are central to our support for the BRI. In response to the energy transition and digitalization strategies of BRI partner countries, we focus on green and digital investments to promote low-carbon, efficient and resilient transformation of infrastructure. This contributes to regional energy structure optimization and digital connectivity, helping to shape a new paradigm of green, interconnected and inclusive BRI infrastructure cooperation.

Investment areas

Energy transition	Digital infrastructure	Key investment regions
New energy power station	Telecommunication towers	Southeast Asia
Energy storage	Telecommunication	Central Asia
Natural gas industry chain	Data center	Middle East
Power grid		Central and Eastern Europe
Biomass energy		Latin America
		Africa

● Key focus areas

● Emerging focus areas

Methodology

Analysis of regional characteristics: Assessing the energy structure, resource endowments and transition policies of host countries to develop tailored investment frameworks.

Promotion of multilateral collaboration: Building partnerships with sovereign institutions, multilateral development institutions and local enterprises to drive further alignment between local practices and international standards.

Co-creation of social value: Integrating economic and social impact considerations into investment decision-making with emphasis on job creation, technology transfer and energy accessibility. Supporting green and digital infrastructure projects that are locally relevant, climate-resilient and inclusive.

Sustainable investment performance

- Total installed capacity of renewable energy reached **7.3 GW**.
- Total length of natural gas pipelines reached **80,000 km**.

- Total length of transmission lines reached

1,400 km.

Impact Investment

We embrace investment philosophies that value small yet smart projects, public well-being, sustainability, and positive impact, and actively invest in sectors closely related to local livelihoods, including health care, education and consumer services, while further exploring opportunities in areas such as green technologies, science and high-end manufacturing. We have facilitated the implementation of a number of “small yet smart” projects delivering economic, social and environmental benefits, which effectively improved the accessibility of public livelihood services in BRI countries, and supported industrial upgrading and green transition.

Investment areas

Social impact	Environmental impact	Technology empowerment
Livelihood services	Green development	Technology and high-end manufacturing
Healthcare	Green transition	Technology/TMT
Education	Circular economy	Industry/manufacturing
Agriculture		
Consumer services		

● Investment focuses

● Industry layout

Methodology

Dual-criteria screening: Using both impact and financial criteria, and guided by the UN SDGs, we identify projects that are both impactful and commercially competitive. This aims to ensure that our investments are both strategically aligned and financially viable.

Comprehensive due diligence: We conduct multi-pronged due diligence, including targeted ESG assessments as appropriate, to thoroughly and objectively assess the competitive strengths, weaknesses and financial sustainability of projects.

Verification of investment performance: Leveraging on key performance indicators, and internal sustainability data system, we regularly monitor and evaluate the performance of our portfolio.

Sustainable investment performance

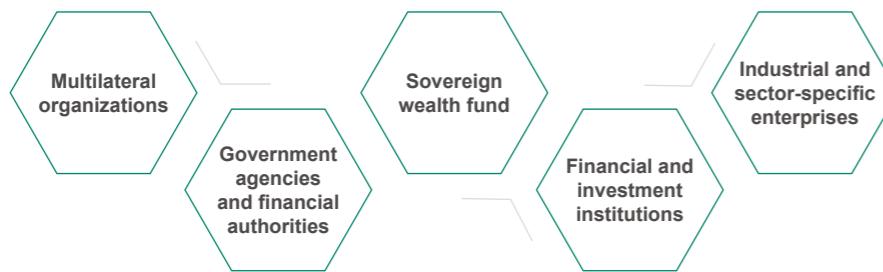
- Our portfolio medical services reached **11 million people**.
- Our portfolio education services reached **210,000 people**.

220,000 jobs were created.

Investment Platform Cooperation

Setting up co-investment platforms has been a key driver of our sustainable investment cooperation. Building co-investment platforms with various institutions and across different markets, we aim to establish strategic partnerships that are comprehensive, multi-faceted, diversified and sustainable.

Partner type



Methodology

Broad geographic footprint: Regional investment platforms have been established across Central Asia, Southeast Asia, the Middle East, Latin America, and other key regions.

Diverse partnerships: Platforms bring together a wide spectrum of institutional partners to share risks and promote sustainable development, which reflects the principle of extensive consultation, joint contribution and shared benefits.

Strategic investment alignment: Institutional arrangements have been put in place to ensure that platform investments align with the Company's sustainable development strategy, and facilitate enhanced collaboration in sustainable investment under the BRI framework.

Sustainable investment performance

- **15** independent investment platforms have been launched.



HONG KONG MONETARY AUTHORITY
香港金融管理局

In April 2024, SRF signed legal documentation with the HKMA to officially launch BNR HK Flagship Impact Fund, where SRF acts as the general partner. The initial fund size is up to US\$1 billion (or the equivalent of RMB). The Fund focuses on projects in areas such as infrastructure, healthcare, consumer services, agriculture, and education.

In April 2025, SRF held the first annual general meeting of BNR HK Flagship Impact Fund.

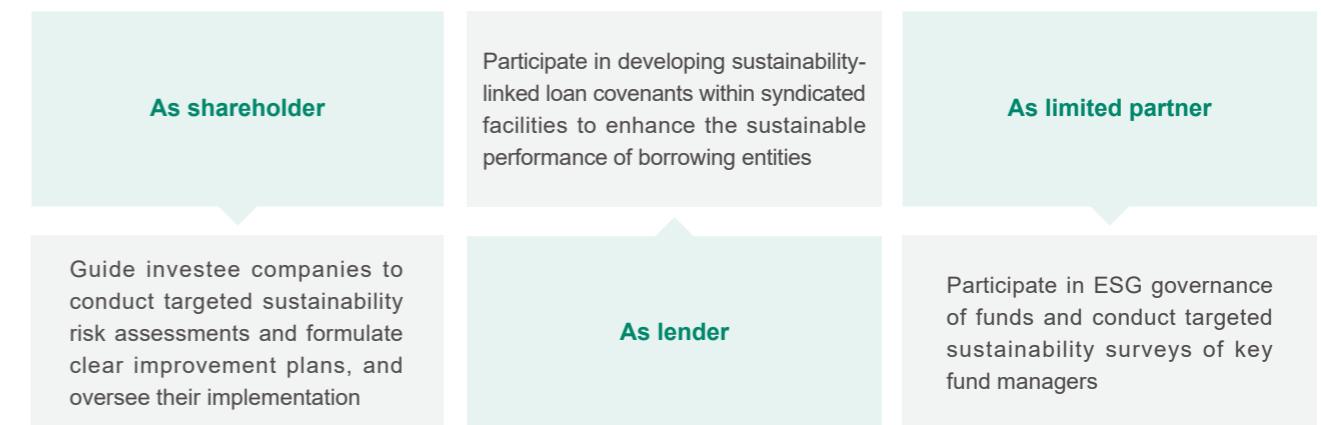
SRF-Patria Co-investment Platform

In September 2024, SRF established a co-investment platform with Patria, one of the largest and most prominent private equity managers in Latin America. The platform has since initiated investment and financing collaborations across sectors including agriculture, consumer services and infrastructure.

Proactive Stewardship

We place high importance on active shareholder stewardship and are committed to advancing it through diverse approaches. We diligently exercise our shareholder decision-making rights, actively participate in the sustainable governance of investee companies, and continuously explore effective pathways and strategies to enhance sustainable investment performance by strengthening stewardship practices.

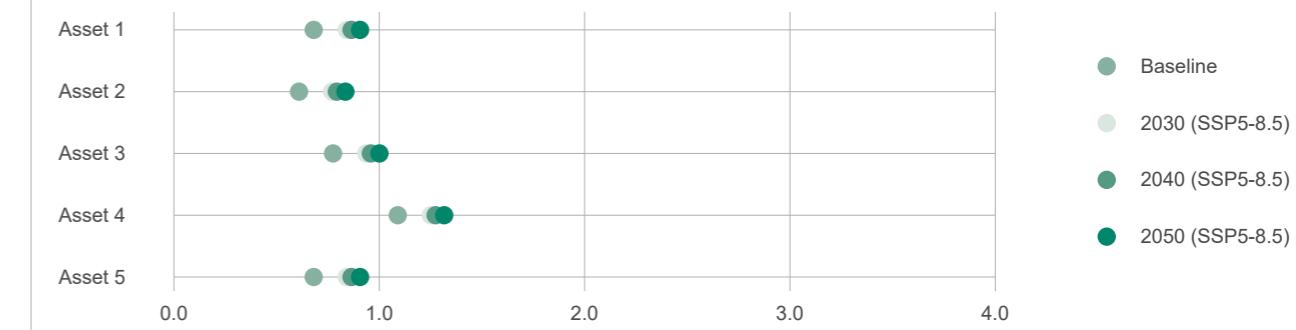
Management measures



Sustainable investment performance

- We attended **226** meetings with investee companies (including shareholder meetings, board meetings, and other governance meetings).
- We reviewed **62** sustainability issues of investee companies.
- We led **3** risk assessment and improvement programs on sustainability risks of investee companies.
- In 2025, we led a comprehensive screening and assessment of physical climate risks for an African investee company, covering all key assets of the company. Based on the findings, we carried out an operational impact analysis and developed an adaptation strategy, mapping out potential pathways through which climate risks could impact core business processes. This helped the investee in its response measures, including infrastructure reinforcement, operational optimization and emergency response.

Quantitative assessment of physical climate risks for an investee company in Africa



Investment-oriented Research

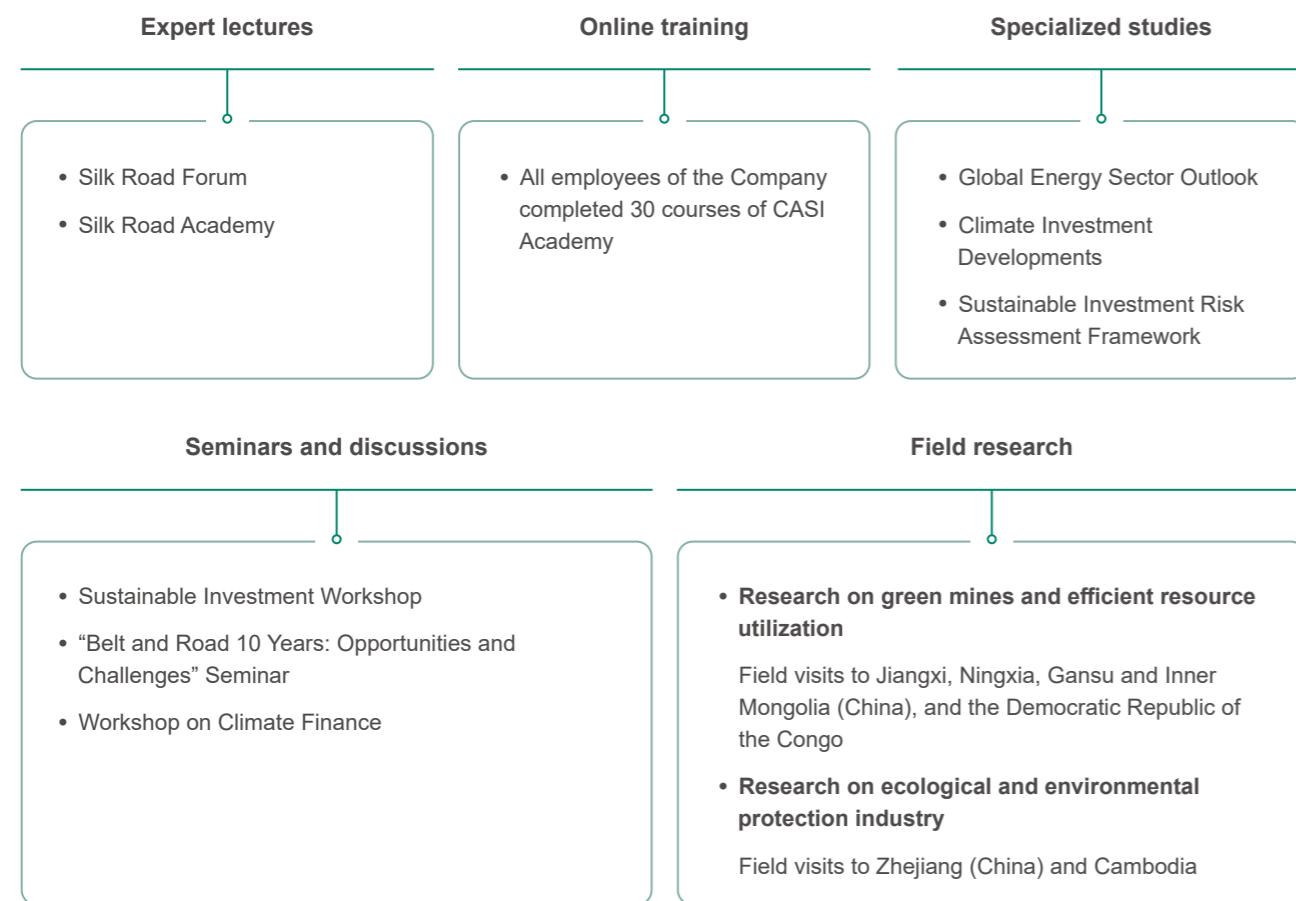
We view the integration of research and investment as a key driver for exploring sustainable investment opportunities and enhancing investment capabilities. Aiming to be a research-driven investment institution, the Company has been building a framework for sustainable investment research, fostering a mutually reinforcing cycle between research and investment. This approach ensures that research findings effectively supports sustainable investment strategies and that investment practices dynamically shape research directions.

Key research directions



Research types

We regularly organize training sessions on frontier developments in climate investment and finance, green industry development, green finance, sustainability disclosure, and climate risk assessment for all employees, significantly enhancing their professional capabilities in sustainable investment.



Sustainable Investment Practices

We continue to deepen our commitment to sustainable investment, with expanding scope and scale of collaborations in green development, livelihood, digitalization, and innovation, highlighted by various “small yet smart” investment projects benefiting public well-being.

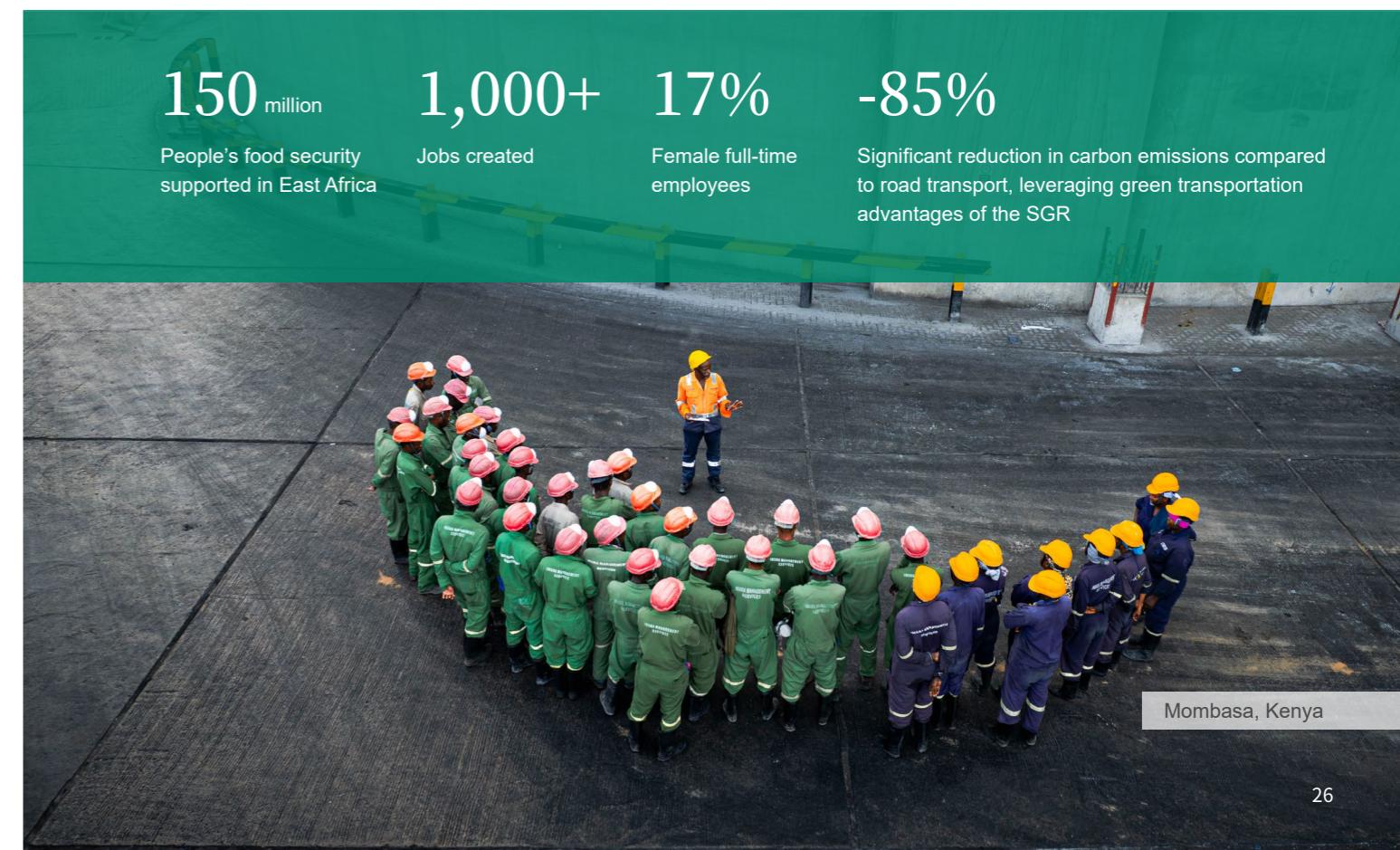
Bulkstream



In 2024, we co-invested with African Infrastructure Investment Managers (AIIM) in Bulkstream, a logistics company in Kenya.

Founded in 1998, Bulkstream is the largest integrated dry bulk logistics company in East Africa. Operating from the Mombasa Port and leveraging the Mombasa–Nairobi Standard Gauge Railway (SGR) and surrounding warehousing infrastructure, the company provides comprehensive logistics services - including loading, storage, and transportation - for commodities such as grains, fertilizers, and clinker, from the Mombasa Port to inland regions of Kenya and Uganda.

This investment initiative contributes to safeguarding security of local food supply and supports initiatives led by the United Nations World Food Programme (WFP). It plays a positive role in alleviating hunger while promoting regional infrastructure connectivity and trade facilitation. The investment has helped Bulkstream expand its operational scale, creating new jobs both within the company and for associated industries. It has also enabled the green transition of the company by supporting its adoption of energy-efficient designs for port and transit facilities, including the implementation of a noise-free, dust-free, and spill-free material handling system.





33

31,000

K-12 schools

Students enrolled

Next Generation Schools

In 2025, we partnered with Navis, a private equity investment firm in Southeast Asia, to invest in Next Generation Schools, a prominent K-12 education group in the region.

Next Generation Schools is one of the leading providers of basic education in Southeast Asia, operating 33 K-12 schools across Vietnam, Thailand, and Cambodia, serving approximately 31,000 enrolled students. The company delivers localized, affordable, and high-quality education to local communities, aiming to enhance the quality and accessibility of basic education across Southeast Asia.

This investment contributes to enhancing the quality of basic education in Southeast Asia. Next Generation Schools promotes inclusive education, alleviating the strain on local public education resources and the high tuition fees of private international schools. In addition, it delivers bilingual education and an internationally recognized curriculum, effectively integrating local educational practices with global benchmarks. This helps develop talents with a global perspective for Southeast Asia.



São Francisco

In 2025, we partnered with Patria, a Latin American private equity firm, to invest in São Francisco, a Brazilian soybean seed processing company.

Founded in 1992, São Francisco is a leading soybean seed processing company in Brazil, with an annual processing and storage capacity of 2.2 million bags of soybean seeds. Leveraging decades of experience in soybean seed selection, scale-up breeding, processing, and treatment, São Francisco develops and produces high-quality soybean seeds which provide more resistance for diseases, pests and climate stress conditions, contributing to higher crop yields.

The industrial treatment performed inside the seed industry also reduces on-farm treatment promoted directly by the farms, which often involves inadequate waste management practices and exposes individuals involved to health and safety risks. The company has the expertise and processes to ensure the proper handling and disposal of these inputs.

This reduces reliance on additional natural resources such as land and water, lowers the use of pesticides and fertilizers in cultivation mitigates the risk of yield loss due to climate change, and advances sustainable agriculture and climate-adaptive farming practices.

- **Driving the transition toward sustainable agriculture:** Support eco-friendly cultivation techniques and build its own solar power infrastructure to reduce agricultural carbon emissions.
- **Enhancing climate resilience in agriculture:** Develop high-yield, disease-resistant, and climate-adapted soybean seeds, to ensure stable soybean production and market supply in Brazil while reinforcing the resilience of the food supply chain.
- **Raising local farmers' income:** Promote a "seed + technology" service model, enabling farmers to boost yield per hectare and integrate into the global value chains.

High-quality soybean seeds

High-yield, disease-resistant, and climate-adapted

Eco-friendly

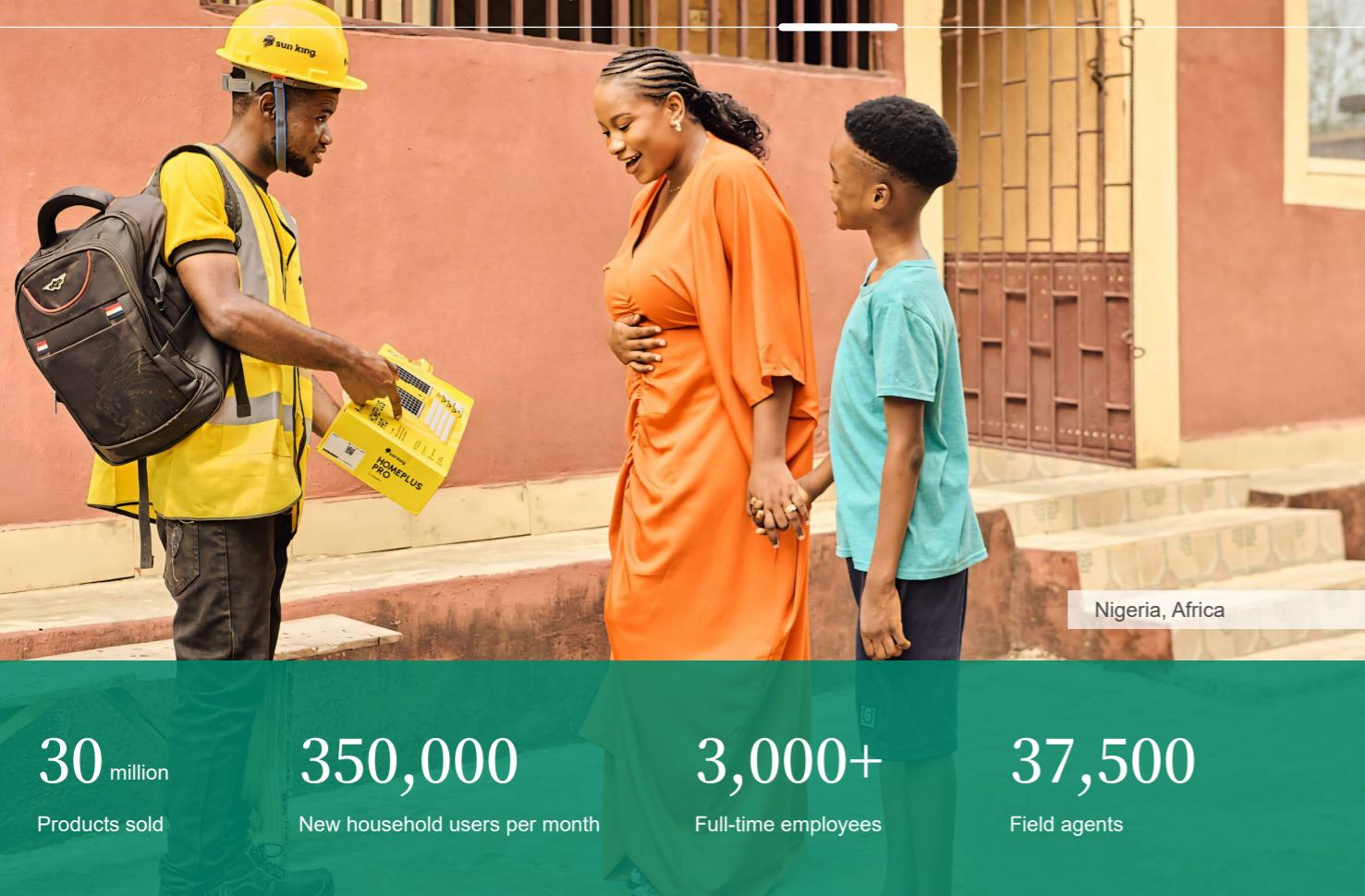
Cultivation techniques

"Seed + technology"

Service model



Goiás, Brazil



Sun King



In 2025, we collaborated with LeapFrog Investments, an impact investment institution, to co-invest in Sun King, the world's leading off-grid solar energy company.

Founded in 2007, Sun King designs, installs, and finances solar for homes with no or unreliable access to energy. From entry solar kits that provide multi-room lighting and phone charging through to multi-kilowatt solar systems that can power high-energy-consumption appliances for larger homes, businesses, and public institutions. The company currently operates directly across 12 African and 2 Asian countries, delivers solar power directly to households and businesses, going door-to-door to finance, install and service solar kits designed in-house. Product design, sourcing, last-mile delivery, installation, customer financing and long-term warranty support are all managed under one roof, making the switch to solar simple and reliable. Via flexible pay-as-you-go payment options, customers repay the cost of solar systems over 12 to 24 months through daily, weekly, or monthly instalments. Customers can pay as little as \$0.15 a day via mobile money or cash. This model lowers the financial barrier to clean energy and broadens access among underserved communities.

The investment initiative improves energy access in underserved regions by replacing expensive, polluting, and health-hazardous kerosene for lighting and diesel for power generation with solar energy, enabling local communities to access cleaner, healthier, and more affordable lighting and electricity services. Aligned with the BRI, Sun King supports the growth of African manufacturing through the establishment of manufacturing hubs.

Connectis Tower

In 2024, we co-invested in Connectis Tower, a major telecom tower asset in Central and Eastern Europe.

Spun off from Telekom Srbija, Connectis Tower is a leading independent telecom tower company headquartered in the Balkans. The company owns and operates approximately 2,000 macro towers across Serbia, Bosnia and Herzegovina, and Montenegro, providing tower leasing services to nine telecom operators and holding a considerable market share in the regional market.

This investment promotes the development of digital infrastructure and regional interconnectivity in Central and Eastern Europe. Connectis Tower, a key facilitator in the region's digitalization, plays a critical role in enhancing telecommunications accessibility in rural areas and strengthening regional connectivity. By providing digital infrastructure support for essential public services such as healthcare and education, this investment contributes to job creation and local economic growth. Furthermore, the investment has enabled Connectis Tower to onboard a professional management team, develop and implement systematic sustainability strategies, and continuously improve its corporate sustainability performance.



2,000+ Macro towers owned and operated

9 Telecom operators served



A sepia-toned landscape photograph of a rugged coastline. In the foreground, a small boat with a single occupant is visible on the water. The background features a range of mountains with distinct, layered rock faces. The sky is overcast with soft, diffused light.

Operations

03

Green Operation

Our sustainable operations focus on green initiatives and innovation. By optimizing resource allocation and improving efficiency, we not only achieve our own sustainable development but also contribute positively to the society.



Green Office and Resource Efficiency

- We explored ways to integrate environmental sustainability into the design of Silk Road cultural and creative products, launching a series of practical and eco-friendly travel and office supplies. For example, backpacks and fisherman hats made from renewable materials have reduced carbon emissions by approximately 262 kg, as verified through lifecycle carbon footprint assessment.
- We optimized energy use by installing energy-efficient lighting with motion and daylight sensors, implementing zonal management, and upgrading air-conditioning and water systems for higher efficiency.
- We practice thrift and aim to eliminate extravagance and waste. Our employee cafeteria closely monitored dining demand to minimize over-preparation. We advocated a "Clear Your Plate" campaign to raise awareness of conservation among employees.
- We improved waste sorting and management practices to facilitate waste recycling.

Green Procurement and Sustainable Supply Chain

- We adhere to sustainable development principles, and strictly screen partners accordingly. We prioritize partners and suppliers honoring high environmental standards.
- We use Forest Stewardship Council (FSC) certified printing paper, underscoring our commitment to green procurement.

Energy Saving and Low-Carbon Travel

- We are committed to vehicle efficiency.
- We also encourage low-carbon commuting by employees, recommending public transportation, cycling or walking.

We recognize the crucial role of employees in our sustainability efforts. Therefore, we organize and encourage employee participation in sustainability-themed activities to raise awareness across the Company, fostering a collective responsibility for driving sustainable development.

Building Shared Responsibility with Employees

150+

Employee participation in the ESG quizzes organized by the Company



120 kg

Collective reduction of carbon emissions achieved by all employees during the week-long green mobility campaign



46 pieces

Artwork displayed in an ESG-themed exhibition organized by the Company, created by our employees' children



500+

Books and household items exchanged by employees throughout the year at regularly held low-carbon recycling markets, promoting green lifestyles



5 times

Staff wellness events organized (e.g., hiking, jogging) throughout the year



Human Capital

We promote a corporate culture of team spirit, entrepreneurship, collaboration and efficiency, fostering a positive, inclusive and open working environment. Guided by the principles of integrity, professionalism and innovation in talent development, we are committed to accelerating the development of a specialized workforce.



Diversity and Inclusion

Honoring people-centered management philosophy, SRF promotes democratic governance and convenes regular staff representative assemblies. Through various initiatives such as youth employee exchanges and executive-staff dialogue sessions, we build bridges of communication to foster mutual understanding, cultivating a workplace ecosystem featuring harmonious progress and inclusive diversity.

We value gender equality and protection of women's rights, strictly adhering to the *Law of the People's Republic of China on the Protection of Rights and Interests of Women* and the International Labour Organization (ILO) *Discrimination (Employment and Occupation) Convention* and other laws, regulations and international conventions. We provide generous maternity benefits and maternity leave. Our Trade Union established a Women's Committee, organizing a series of distinctive activities including health awareness lectures for female staff, International Women's Day celebrations and family days. These initiatives aimed to help the professional development and promote well-being of female employees.



Mental Health Seminar



International Women's Day Event



ESG-themed Family Day

Training and Development

We profoundly recognize that talent constitutes the primary competitive advantage for long-term growth of the Company. Therefore, we have established a tiered, categorized and targeted training and development system in light of our strategic objectives, tailored to the unique characteristics and development trajectories of different employees.

110+

Average training hours per employee in 2025



In 2023, as one of the eight founding members, we co-initiated the establishment of the Capacity-building Alliance of Sustainable Investment (CASI), actively contributing to the cultivation of sustainable finance talent. CASI has since grown into an international cooperation platform comprising 69 member institutions, playing a significant role in providing sustainability-related training and support to emerging markets and developing economies.

100+

Countries and regions covered by CASI

50+

Training modules offered by CASI

Data Security

We adhere to a data security management principle of “risk-orientation, prevention-focus, meticulous management and comprehensive protection”. In line with the *Cybersecurity Law of the People's Republic of China*, *Data Security Law of the People's Republic of China*, and other pertinent regulations, as well as industry security standards and best practices, we have established a four-system management framework for cyber and data security, and developed four-faceted safeguard capabilities to ensure the safety of our data assets and support the sustained and stable growth of our business.

Four Systems

A comprehensive security management system

A robust technical security protection system

A continuously optimized security operation system

A high-quality confidential information protection system

Four Facets

Environmental physical security

Network architecture security

System operation security

Data confidentiality security

Data Leakage Prevention

We have established robust information security defenses by deploying security protection software, hardware alongside operation and maintenance monitoring systems, enhancing emergency response mechanisms, and building a dedicated data security team. These measures have effectively prevented data breaches.

Cybersecurity Awareness

By strengthening cybersecurity simulations and training, we have enhanced employees' ability to identify and prevent security threats and enhance cybersecurity awareness. These initiatives help develop a positive cybersecurity culture within the organization.

Huzhou, Zhejiang Province

Community Engagement

We have actively practiced corporate social responsibility by supporting rural infrastructure development, industrial growth and livelihood improvements through donations and charity initiatives. We also helped impoverished mothers, demonstrating our commitment to social responsibility and care through concrete actions.



Since 2019, we have been donating RMB **1,000,000** annually to Julu County in Hebei Province to support rural revitalization, covering initiatives ranging from economic growth, education, industry development, digital service to talent training.

We made a targeted donation of RMB **50,000** to Julu County, exclusively for the renovation and upgrading of cultural squares in local townships and villages, improving cultural service for local community.

Our employees have actively participated in the **Happiness Project** charity initiative. Their voluntary donations bring warmth and hope to impoverished mothers.

Topics



Topic I

Addressing Climate Change

As a responsible investor, we actively respond to the global call for climate action by enhancing research and investment efforts on climate change mitigation and adaptation. We have made climate risk management tangible, from a principle-based commitment into a measurable, actionable and verifiable component of our investment process. In parallel, we continue to strengthen our capabilities in climate financing and climate risk management, contributing to global green transition and climate resilience.

~20
tCO₂e

Scope 1 GHG emissions

~219
tCO₂e

Scope 2 GHG emissions

~5,400,000
tCO₂e

Avoided emissions generated annually by SRF's
renewable energy portfolio

~440,000
tCO₂e

Avoided emissions attributable to our share of
these investments

Note: GHG emissions were calculated in reference to the *Greenhouse Gas Protocol* (GHG Protocol) and the *Global GHG Accounting and Reporting Standard Part A: Financed Emissions* (PCAF 2022).

Greenhouse Gas (GHG) Inventory and Assessment of Voluntary Emission Reduction Potential

We have conducted comprehensive carbon accounting for two consecutive years. Reliable emission data enable us to develop green investment strategies in a scientific manner, and seize opportunities in the low-carbon transition.

Key achievements

Improved data quality



Reduced carbon emission volume and intensity



Decreased concentration of high-carbon assets



Case Study: Enhancing Climate Resilience of High- Physical-Risk Assets

Based on the average climate risk exposure of assets by country and sector, taking into account the preparedness of local partners and data availability, we have conducted a physical climate risk and adaptation assessment for an investee company in Africa.

We applied two scenarios from the *Sixth Assessment Report* (AR6) of the Intergovernmental Panel on Climate Change (IPCC). By integrating geographical coordinates, climate projections and exposure levels of the investee company's assets, we assigned risk scores to each asset across various climate hazards in different scenarios and time horizons. This generates a climate risk profile categorized by asset, hazard and time period, providing a scientific basis for the company to strengthen its climate resilience planning.

2

Climate risk scenarios

8

Operational assets covered

Case Study: Decarbonization Roadmap of High-Carbon Assets

Based on carbon emissions and intensity of assets, and considering representativeness and data quality, we have selected some high-carbon assets in emerging markets for detailed analysis of decarbonization strategies and mitigation potential.

Through a comprehensive assessment of these assets' carbon emission structure, we have identified key areas for intervention, which were evaluated across four dimensions: technical feasibility, technology maturity, economic viability, and emission reduction potential. Based on integrated assessment, we have developed short-, medium-, and long-term emission reduction measures, designed decarbonization roadmaps, and estimated expected emission reduction outcomes.

21

Key carbon reduction
measures proposed for
an energy-related asset

15

Key carbon reduction
measures proposed for a
consumption-related asset

Thematic Research: Climate Adaptation Investment by Equity Investment Institutions

This research explores how equity investment institutions can shift from pure risk aversion to proactive value creation in response to escalating physical climate risks. Building on practical investment needs, the research developed a close-loop management framework: risk identification - asset screening - value creation - effectiveness validation. It further proposed a multidimensional solution encompassing internal capability building, external ecosystem collaboration, and legal rights protection.

Topic II | Sustainable Investment Data System

Digital infrastructure is a key component of our sustainable investment management. In recent years, we have prioritized the development of the Sustainable Investment Data System, systematically consolidating progress and outcomes of our sustainable investments, and standardizing the assessment of ESG risks and impact performance of assets. This has further integrated sustainability considerations into every stage of our investment lifecycle, facilitating investment decision-making and strategic partner selection.

System Development and Implementation

We initiated the design and construction of the sustainable data system in 2023, and officially launched the system in early 2024. To date, the system has achieved key milestones, including functional module testing, initialization of the asset list, communication on key assets, and operational training for responsible staff.

Annual Sustainability Data Collection

In 2025, we conducted the first annual sustainable data collection leveraging the data system. Customized questionnaires were generated within the system by asset category, covering a wide range of indicators across climate change, social impact, and operational performance. Processed and analyzed by the system, data collected from questionnaire feedbacks became clear, comparable, and actionable, providing a solid foundation for assessing portfolio-level sustainability performance and enabling targeted stewardship.

Ongoing Optimization and Enhancement

We are committed to ongoing system evolution through functional upgrades and operational innovation. The system has been further aligned with international digital governance standards, added with multidimensional data visualization, specialized pre-investment and post-investment reporting modules, and updated framework standards and indicator sets.

Key Features

SDGs labeling integration

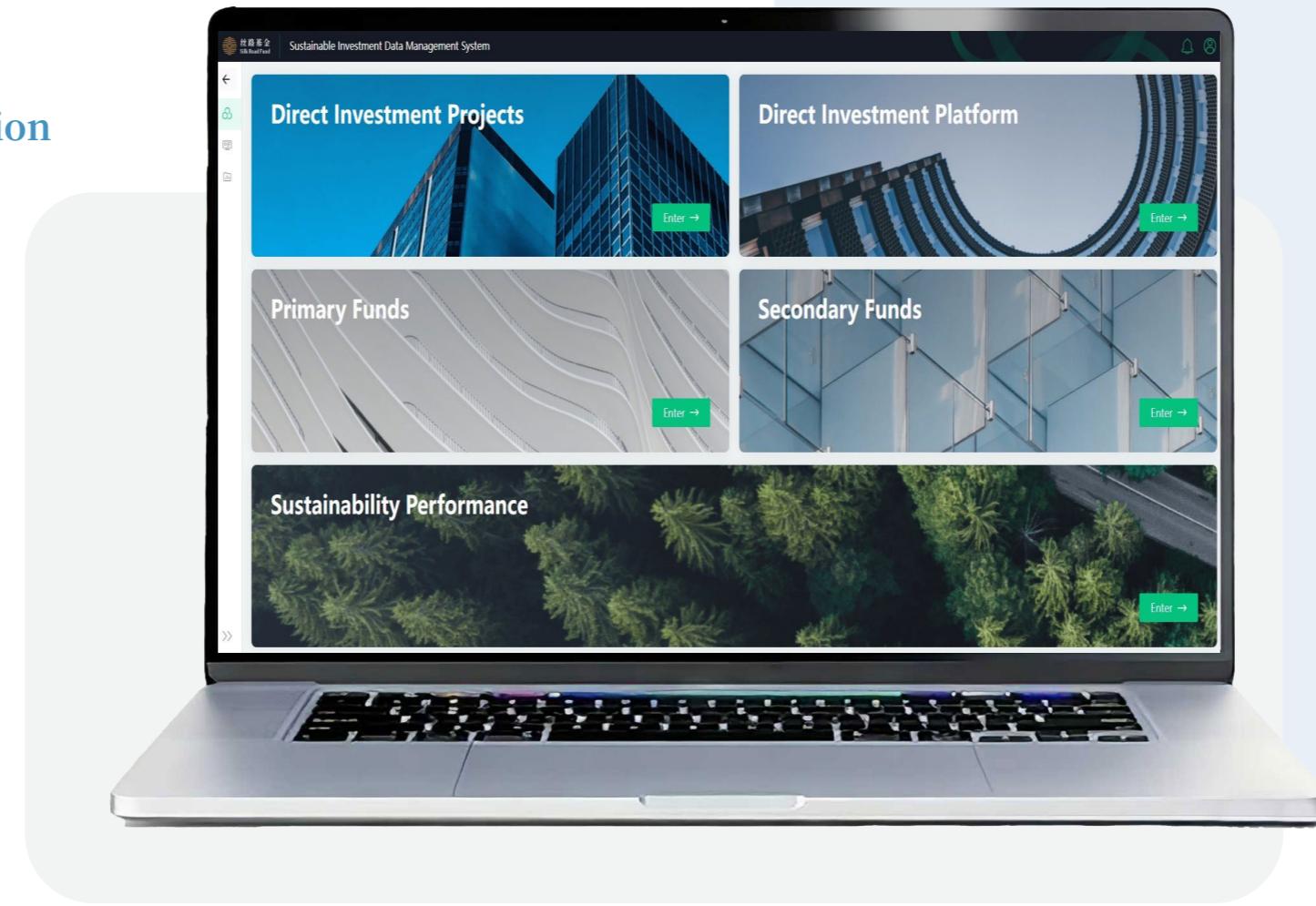
The system can identify green and social impact assets based on international standards and asset data, match them with relevant UN SDGs, and support ongoing tracking of their sustainable investment performance.

Alignment with major international standards

The system integrates five major international sustainability frameworks — ESRS, ISSB, SASB, IFC and ICMA — along with technical innovation capability assessment. With nearly 4,000 underlying indicators, it enables tailored assessment on sustainability risks and impact across diverse regions and asset types.

Active monitoring of material ESG issues

The system enables classification of significant ESG events identified in managed assets, addition of detailed descriptions, and upload of supporting documentation, ensuring real-time tracking of assets' sustainability-related performance.



Appendix

About this Report

Overview

This is the second Sustainability Report issued by Silk Road Fund Co., Ltd. It outlines the philosophy, practices and progress of Silk Road Fund in advancing sustainable development since the release of its first report, aiming to demonstrate the Company's unremitting commitments to sustainability.

Scope

The information and data disclosed in the report pertain to Silk Road Fund Co., Ltd.

Basis of Preparation

This report is prepared in reference to the *GRI Standards* issued by the Global Sustainability Standards Board (GSSB) and the recommendations of the Task Force on Climate-Related Financial Disclosures (TCFD).

Data Sources

The data in this report are primarily cited from the Company's official documents and statistics.

Feedback

We are keen to hear your views in order to continually enhance our sustainability capabilities and the quality of our Report. We welcome you to contact us with feedback or suggestions regarding this report through the following channels.

Contacts

Email: sdrg@silkroadfund.com.cn

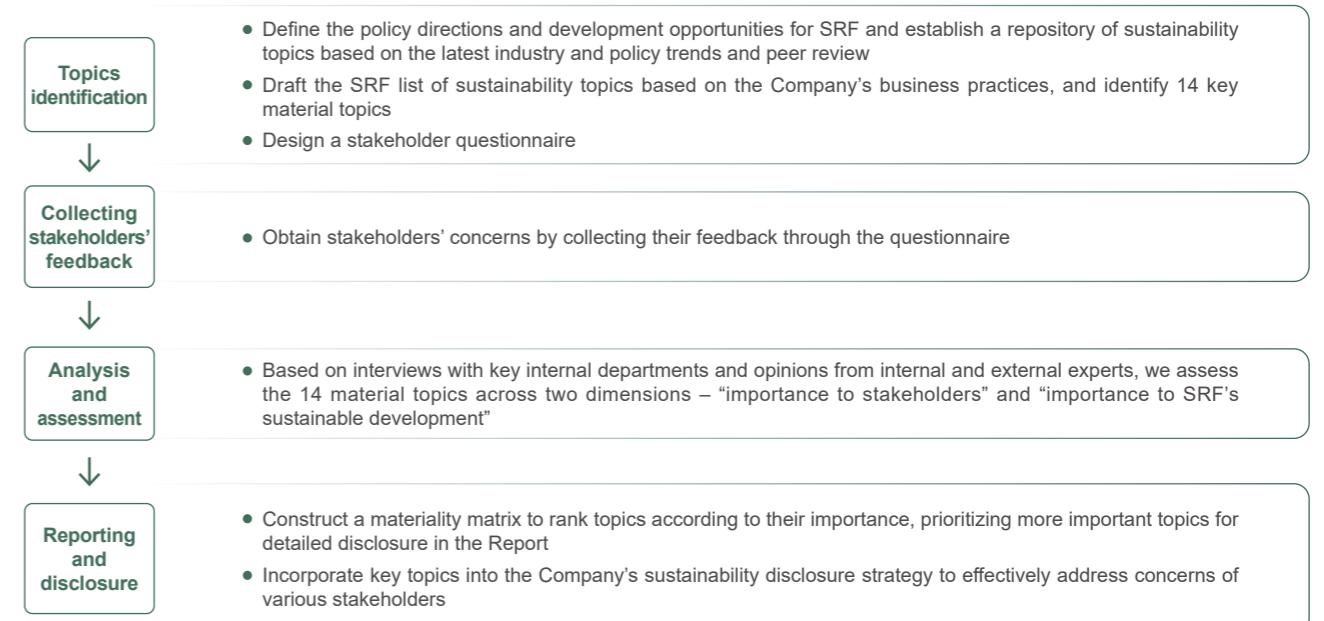
Website: www.silkroadfund.com.cn

Stakeholder Engagement

Honoring the philosophy of "honesty, trust and mutual benefit", we work to maintain effective communication with stakeholders such as shareholders, employees, partners, investees, and communities to improve awareness of sustainable development. We actively address stakeholders' concerns and enhance their understanding and support for the Company. Moreover, we comprehensively identify sustainability-related risks and opportunities and continuously improve our sustainable development practices.

Materiality Assessment Process

To better identify and assess the prioritization of sustainability topics, we engage external professional consultants to assist in conducting a materiality assessment. Steps of the materiality assessment are as follows:



Material Topics Outcome

Following the aforementioned assessment, the Company has analyzed the assessment results and identified a total of 14 material topics. The matrix of material topics is presented below.



GRI Index

GRI Standards – GRI 1: Foundation 2021

Disclosure		Location
GRI 2: General Disclosures 2021	2-1	Organizational details
	2-2	Entities included in the organization's sustainability reporting
	2-3	Reporting period, frequency and contact point
	2-9	Governance structure and composition
	2-10	Nomination and selection of the highest governance body
	2-11	Chair of the highest governance body
	2-12	Role of the highest governance body in overseeing the management of impacts
	2-14	Role of the highest governance body in sustainability reporting
	2-16	Communication of critical concerns
	2-17	Collective knowledge of the highest governance body
	2-22	Statement on sustainable development strategy
	2-23	Policy commitments
	2-24	Embedding policy commitments
	2-26	Mechanisms for seeking advice and raising concerns
	2-27	Compliance with laws and regulations
	2-28	Membership associations
	2-29	Approach to stakeholder engagement
	3-1	Process to determine material topics
	3-2	List of material topics
	3-3	Management of material topics
GRI 201: Economic Performance 2016	201-1	Direct economic value generated and distributed
	201-2	Financial implications and other risks and opportunities due to climate change
GRI 203: Indirect Economic Impacts 2016	203-1	Infrastructure investments and services supported
	203-2	Significant indirect economic impacts
GRI 205: Anti-corruption 2016	205-2	Communication and training about anti-corruption policies and procedures
GRI 305: Emissions 2016	305-1	Direct (Scope 1) GHG emissions
	305-2	Energy indirect (Scope 2) GHG emissions
GRI 401: Employment 2016	401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees
GRI 404: Training and Education 2016	404-1	Average hours of training per year per employee
	404-2	Programs for upgrading employee skills and transition assistance programs
	404-3	Percentage of employees receiving regular performance and career development reviews
GRI 413: Local Communities 2016	413-1	Operations with local community engagement, impact assessments, and development programs

TCFD Index

Disclosure	Location
Governance: Disclose the organization's governance around climate-related risks and opportunities	
Recommended Disclosure a) Describe the board's oversight of climate-related risks and opportunities	Corporate Governance
Recommended Disclosure b) Describe management's role in assessing and managing climate-related risks and opportunities	Corporate Governance
Strategy: Disclose the actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning where such information is material	
Recommended Disclosure a) Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term	Addressing Climate Change
Recommended Disclosure b) Describe the impact of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning	Addressing Climate Change
Recommended Disclosure c) Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, including a 2°C or more lower scenario	Addressing Climate Change
Risk Management: Disclose how the organization identifies, assesses, and manages climate-related risks	
Recommended Disclosure a) Describe the organization's processes for identifying and assessing climate-related risks	Sustainable Investment Data System
Recommended Disclosure b) Describe the organization's processes for managing climate-related risks	Addressing Climate Change
Recommended Disclosure c) Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization's overall risk management	Addressing Climate Change
Metrics and Targets: Disclose the metrics and targets used to assess and manage relevant climate-related risks and opportunities where such information is material	
Recommended Disclosure a) Disclose the metrics used by the organization to assess climate-related risks and opportunities in line with its strategy and risk management process	Sustainable Investment Data System
Recommended Disclosure b) Disclose Scope 1, Scope 2, and if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks	Addressing Climate Change
Recommended Disclosure c) Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets	-

Glossary

In this report, unless the context otherwise requires, the following terms have the meanings set forth below:

SRF, the Company, we	Silk Road Fund Co., Ltd.
The Belt and Road Initiative	The international cooperation initiative proposed by China, namely the Silk Road Economic Belt and the 21st Century Maritime Silk Road
<i>Green Investment Principles</i> (GIP) for the Belt and Road	A set of voluntary guidelines jointly launched by the Green Finance Committee of the China Society for Finance and Banking and the City of London's Green Finance Initiative, covering strategic, operational, and innovative dimensions
Sustainable Development Goals (SDGs)	A set of 17 global development goals adopted by the United Nations in the <i>2030 Agenda for Sustainable Development</i> in 2015, designed to provide a shared framework for global action towards sustainable social, economic, and environmental development
Capacity-building Alliance of Sustainable Investment (CASI)	An international cooperation platform initiated by the Institute of Finance and Sustainability (IFS) in Beijing, aimed at providing sustainable finance capacity-building services for emerging markets and developing economies
International Capital Market Association (ICMA)	A leading global self-regulatory organization for capital markets, committed to advancing sustainable finance. ICMA leads the development of international standards such as the <i>Green Bond Principles</i> (GBP) and the <i>Social Bond Principles</i> (SBP), providing authoritative guidance widely used in the global bond market for green and sustainable finance
Global Green Growth Institute (GGGI)	An international organization jointly established by multiple governments worldwide, serving as a key promoter of the <i>United Nations Sustainable Development Goals</i> (SDGs) and climate action
Forest Management Certification	A sustainability management assessment system for forest management entities, certified by an independent third-party organization named Forest Stewardship Council (FSC) based on internationally recognized principles and standards
EU Sustainability Reporting Standards (ESRS)	A set of sustainability disclosure standards developed by the EU Commission under the <i>Corporate Sustainability Reporting Directive</i> (CSRD), forming a core component of the EU's sustainability agenda, which helps enhance the transparency and comparability of corporate sustainability reporting
International Sustainability Standards Board (ISSB)	An independent international standard-setting body established under the IFRS Foundation, officially launched in 2021. Its purpose is to develop sustainability reporting standards that are compatible with <i>International Financial Reporting Standards</i> (IFRS)
Sustainability Accounting Standards Board (SASB)	A non-profit organization founded in 2011, responsible for developing and maintaining industry-specific standards that guide companies in disclosing financially-material sustainability information to investors and other financial stakeholders
International Finance Corporation (IFC)	A member of the World Bank Group dedicated to promoting private sector-led sustainable development in developing countries. It supports environmentally- and socially-sustainable business projects through financing, investment, technical assistance, and policy advice. Its core standards include the <i>Environmental and Social Performance Standards</i>
Global Sustainability Standards Board (GSSB)	An independent operating entity established under the Global Reporting Initiative (GRI). It is responsible for developing the globally accepted GRI Standards, the world's first widely adopted sustainability reporting standards
GRI Standards	The <i>GRI Sustainability Reporting Standards</i> , updated and released by the GSSB in October 2021
TCFD Recommendations	The recommendations of the Task Force on Climate-Related Financial Disclosures (TCFD), a framework for climate-related financial disclosures released in 2017, which is structured around four core elements: Governance, Strategy, Risk Management, and Metrics and Targets

Disclaimer

This report contains forward-looking statements. Such statements do not reflect historical facts but represent the Company's expectations and outlook regarding future business activities, events, or developments, based on information available to the Company as of the date of this report's publication. Actual results, performance, or achievements may differ materially from any results, performance, or achievements expressed or implied by such forward-looking statements due to unknown risks, uncertainties, and other factors.



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